

POTENTIAL VISION STATEMENT (DRAFT)

By 2023 the Vashon-Maury Island Park and Recreation District will:

- offer a wide range of programs and services that serve the interests and needs of all islanders
- provide equitable access to all the park district's fields, parks and facilities such that citizens of all financial and physical abilities can fully participate in programs that enrich their lives
- provide beautifully maintained fields, parks and facilities that offer opportunities for relaxation, health and fitness for islanders, guests and visitors, while being a source of pride for all Vashon citizens
- be recognized for its outstanding professionalism and performance, which will ensure that it will continue to attract competent and dedicated staff, fully engaged board members and a core of enthusiastic volunteers and supporters in the community
- be financially strong, with up-to-date systems in place that provide accuracy, accountability and transparency; and with a reliable source of public and private funding for maintenance, operation and capital improvement projects
- be actively collaborating with other agencies and entities in the community to ensure that the island's citizens are being exceptionally served

VISION STATEMENT DEVELOPMENT THEMES AND PRIORITIES

The following list flows from our current state analysis. It represents many of the goals that we want to accomplish in five years. There may be others to add. We may decide to delete some of them. The draft vision statement above reflects these themes and goals.

Within five years (by 1/1/2023) The Vashon Park District will have:

- achieved CAPRA's highest accreditation
- reduced the list of deferred maintenance projects to a minimum consistent with responsible management of available funding
- consistently emphasized maintenance of existing facilities to high standards of quality versus funding of new capital improvement projects
- invested in new and/or updated facilities, funded by non-levy dollars, when such facilities were clearly shown to be strongly desired by a majority of Vashon's citizens
- created a variety of recreational programs that meet the diverse needs and interests of the community
- ensured that all new programs and facilities were designed with health and fitness as the primary goal, and met the requirements of school-age children, the elderly and the special needs community

- provided new community-requested facilities in accordance with the following:
 - consistently required that new major capital improvement projects that come under VPD consideration are known, through community survey and other reputable methods, to be strongly desired by a majority of the community
 - consistently required that any approved capital projects are not funded from levy dollars but instead from the proceeds of bonds, grants and/or donations
 - consistently required that any capital improvement projects have addressed the requirements of the elderly and special needs community
- created a variety of recreational programs that meet the diverse needs and interests of the community, including those of school-age children, the elderly and the special-needs population
- developed a schedule of pay and benefits for VPD employees that is financially responsible and in conformance with local park and recreation industry standards
- responsibly reduced the inventory of surplus properties
- improved and maintained a VPD facility user fee schedule that (1) equitably shares the cost, among users, of providing these facilities for public use and (2) is in line with the schedules in use in other local park and recreation districts
- developed a board of fully engaged commissioners who share the work load equally
- developed a strong volunteer program
- created an effective and active citizen advisory committee
- improved the community's trust in and perception of the effectiveness of the VPD board, such that citizens attend the board meetings in large numbers out of genuine interest and support rather than only to express dissatisfaction or to be entertained
- strengthened VPS's partnerships with other community groups and agencies (including the school district), assuring efficient use of community assets and best coordination of effort in working to make Vashon better for everyone
- continuously improved the physical condition and appearance of our facilities so that they are, without exception, a source of pride to all our citizens
- stabilized the park district's operating, maintenance and capital improvement project funding through cooperative negotiations with other junior taxing district authorities, through development of a strong base of financial donors, through grant writing, through fundraising for specific programs, and through development of bonding strategies for large capital projects