

2021 Cash flow projected	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Reductions to CIP:			
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Full Year			
Beginning Cash	831,644	634,712	586,535	596,727	1,036,240	1,075,716	919,042	815,931	686,421	479,157	621,506	835,894		Village Green Entry	\$ 3,000	
														Pt Rob Lighthouse	\$ 5,000	
														Ober Park Grant Project Outlay	\$ 90,741	
Add: Levy receipts	4,758	39,233	87,448	497,355	101,524	13,000	15,000	17,000	26,000	399,937	130,000	12,000	1,343,255	VES Restroom	\$ 5,219	
Add: Revenue from ops														Kiosks		
Admin	724	731	410	419	446	172	187	202	268	3,036	1,038	165	7,798	Wingehaven Ivy Remediation	\$ 30,000	
Parks & Facilities Maintenance	777	22	646	251	3,979	3,150	3,000	3,900	2,600	2,300	2,000	2,000	24,925	Tramp Harbor Dock Survey	\$ 10,000	
Commons	1,226	-	154	61	871	2,237	314	863	3,336	3,240	2,300	2,277	16,879	BARC Field Regrade		
Programs, Classes & Camps	449	646	50	22	1,125	-	-	-	-	-	-	-	2,292	Burton Acres Ivy Remediation		
Pool - Summer	770	1,375	4,136	7,114	6,314	6,925	15,256	11,868	3,294	3,294	3,294	3,294	66,934	Fern Cove Dormer Repairs		
Pool - Winter	-	-	-	-	-	-	-	-	-	-	-	-	-	Fern Cove Painting		
Point Robinson	6,569	10,275	18,557	12,434	14,101	12,735	12,735	9,735	6,735	4,935	5,235	4,735	118,781	Fern Cove Foundation Repairs	\$ 30,000	
Fern Cove	3,321	4,547	5,623	6,377	3,861	8,200	3,200	4,800	3,400	3,000	1,200	1,300	48,829	Ober Park Roof Replacement		
CIP	-	-	-	9,706	-	-	-	-	-	-	-	-	-	9,706	Ober Park Sidewalk	
Donations/Proceeds for RFAs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1 Truck	
Total Revenue from Ops	13,836	17,596	29,576	36,384	30,697	33,419	34,692	31,368	19,633	19,805	15,367	13,771	296,143	Sale of surplus property	\$ (9,706)	
<b>Grand Total Levy and Ops</b>	<b>18,594</b>	<b>56,829</b>	<b>117,024</b>	<b>533,739</b>	<b>132,221</b>	<b>46,419</b>	<b>49,692</b>	<b>48,368</b>	<b>45,633</b>	<b>419,742</b>	<b>145,367</b>	<b>25,771</b>	<b>1,639,398</b>		\$ 164,254	
Less Operations:																
Admin	21,768	27,011	20,118	22,343	18,485	20,774	23,329	23,429	113,279	25,329	22,414	53,529	391,810			
Parks & Facilities Maintenance	42,776	42,106	42,543	43,589	43,289	50,477	52,623	50,651	52,822	42,134	42,062	43,062	136			
Commons	2,388	1,432	1,530	2,002	20,793	3,178	4,878	3,178	3,178	40,678	3,178	3,178	89,591			
Programs, Classes & Camps	11,790	10,983	12,439	10,714	11,154	22,336	22,336	27,336	20,536	17,836	12,336	16,660	196,453			
Pool - Summer	8,234	9,444	13,966	16,479	15,425	16,553	21,468	23,428	15,254	15,098	15,188	15,298	185,835			
Pool - Winter	-	-	-	-	-	-	-	-	-	-	-	-	-			
Point Robinson	6,660	5,370	6,638	5,738	7,397	14,493	11,634	11,168	8,490	7,426	7,292	7,292	99,598			
Fern Cove	2,730	2,663	2,293	3,349	1,857	3,309	3,118	3,272	3,014	3,263	3,093	3,193	35,152			
CIP	123,567	(47)	6,318	298	4,736	4,968	13,000	35,000	35,908	125,212	(175,000)	-	173,960			
RFAs/Other	-	-	-	-	178	1,251	417	417	417	417	417	417	3,931			
<b>Total Ops</b>	<b>219,913</b>	<b>98,962</b>	<b>105,845</b>	<b>104,512</b>	<b>123,314</b>	<b>137,339</b>	<b>152,803</b>	<b>177,878</b>	<b>252,897</b>	<b>277,393</b>	<b>(69,020)</b>	<b>142,629</b>	<b>1,724,463</b>			
Net Operations:																
Levy	4,758	39,233	87,448	497,355	101,524	13,000	15,000	17,000	26,000	399,937	130,000	12,000	1,343,255	2021 Budget	Difference Budget to Forecast	
Admin	(21,044)	(26,280)	(19,708)	(21,924)	(18,039)	(20,601)	(23,142)	(23,228)	(113,011)	(22,294)	(21,376)	(53,365)	(384,012)	1,343,255	-	
Parks & Facilities Maintenance	(41,999)	(42,084)	(41,897)	(43,338)	(39,310)	(47,327)	(49,623)	(46,751)	(50,222)	(39,834)	(39,762)	(41,062)	(523,209)	(404,023)	20,011	
Commons	(1,162)	(1,432)	(1,376)	(1,941)	(19,922)	(941)	(4,564)	(2,315)	158	(37,438)	(878)	(901)	(72,712)	(569,739)	46,530	
Programs, Classes & Camps	(11,341)	(10,337)	(12,389)	(10,692)	(10,029)	(22,336)	(22,336)	(27,336)	(20,536)	(17,836)	(12,336)	(16,660)	(194,161)	(93,024)	20,312	
Pool	(7,464)	(8,069)	(9,830)	(9,365)	(9,111)	(9,628)	(6,212)	(11,560)	(11,960)	(11,804)	(11,894)	(12,004)	(118,901)	(209,642)	15,482	
	-	-	-	-	-	-	-	-	-	-	-	-	-	(175,971)	57,070	
Point Robinson	(91)	4,905	11,919	6,696	6,704	(1,758)	1,101	(1,433)	(1,755)	(2,491)	(2,057)	(2,557)	19,183	(10,616)	29,799	
Fern Cove	591	1,884	3,330	3,028	2,004	4,891	82	1,528	386	(263)	(1,893)	(1,893)	13,677	(6,911)	20,588	
CIP	(123,567)	47	(6,318)	9,408	(4,736)	(4,968)	(13,000)	(35,000)	(35,908)	(125,212)	175,000	-	(164,254)	(295,427)	131,173	
RFAs/Other	-	-	-	-	(178)	(1,251)	(417)	(417)	(417)	(417)	(417)	(417)	(3,931)	(5,004)	1,073	
<b>Net P &amp; L from levy and ops</b>	<b>(201,319)</b>	<b>(42,133)</b>	<b>11,179</b>	<b>429,227</b>	<b>8,907</b>	<b>(90,920)</b>	<b>(103,111)</b>	<b>(129,510)</b>	<b>(207,264)</b>	<b>142,349</b>	<b>214,387</b>	<b>(116,858)</b>	<b>(85,065)</b>			
Truck Lease (thru 2020)																
Tractor Lease (thru 2021)				2,522												
TAN/LOC proceeds																
TAN/LOC Payoff																
TAN Interest/Fees																
Additional payables (paid)/deferred	(4,387)	6,044	987	(20,973)	(61,474)	61,474										
League/Partner/Misc				8,165	30,905	4,280						(43,350)				
<b>Ending cash balance</b>	<b>634,712</b>	<b>586,535</b>	<b>596,727</b>	<b>1,036,240</b>	<b>1,075,716</b>	<b>919,042</b>	<b>815,931</b>	<b>686,421</b>	<b>479,157</b>	<b>621,506</b>	<b>835,894</b>	<b>762,386</b>	<b>509,022</b>			

Formula checks:

Net P & L for month	(201,319)	(42,133)	11,179	429,227	8,907	(90,920)	(103,111)	(129,510)	(207,264)	142,349	214,387	(116,858)	
Add: Debt Service P&L (enter manually)					-202								
Add: Passthrough													
Balance sheet adjustments (capitalization)													
Adjusted P&L	(201,319)	(42,133)	11,179	429,025	8,907	(90,920)	(103,111)	(129,510)	(207,264)	142,349	214,387	(116,858)	
Per QuickBooks	-201328	-42281	8664	431682	9089								
diff	9	148	2,515	(2,657)	(182)	(90,920)	(103,111)	(129,510)	(207,264)	142,349	214,387	(116,858)	