

| 2021 Cash flow projected | Actual | Actual | Actual | Actual | Actual | Actual | Budget | Budget | Budget | Budget | Budget | Budget | Reductions to CIP: | | | |
|--|------------------|-----------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|-----------------|------------------|--------------------|--------------------------------|-------------------------------|--|
| | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Full Year | | | |
| Beginning Cash | 831,644 | 634,712 | 586,535 | 596,727 | 1,038,458 | 1,077,926 | 1,041,428 | 781,525 | 638,851 | 491,587 | 634,672 | 849,060 | | Village Green Entry | \$ 3,000 | |
| Add: Levy receipts | 4,758 | 39,233 | 87,448 | 497,355 | 101,524 | 18,523 | 15,000 | 17,000 | 26,000 | 394,414 | 130,000 | 12,000 | 1,343,255 | Pt Rob Lighthouse | \$ 5,000 | |
| Add: Revenue from ops | | | | | | | | | | | | | | Ober Park Grant Project Outlay | \$ 90,741 | |
| Admin | 724 | 731 | 410 | 419 | 446 | 579 | 187 | 202 | 268 | 2,995 | 1,038 | 165 | 8,164 | VES Restroom | \$ 4,520 | |
| Parks & Facilities Maintenance | 777 | 22 | 646 | 251 | 3,979 | 1,992 | 3,000 | 3,900 | 2,600 | 2,300 | 2,000 | 2,000 | 23,767 | Kiosks | | |
| Commons | 1,226 | - | 154 | 61 | 871 | 551 | 314 | 863 | 3,336 | 3,240 | 2,300 | 2,277 | 15,193 | Wingehaven Ivy Remediation | \$ 30,000 | |
| Programs, Classes & Camps | 449 | 646 | 50 | 22 | 1,125 | 1,250 | - | - | - | - | - | - | 3,542 | Tramp Harbor Dock Survey | \$ 10,000 | |
| Pool - Summer | 770 | 1,375 | 4,136 | 7,114 | 6,314 | 9,152 | 15,256 | 11,868 | 3,294 | 3,294 | 3,294 | 3,294 | 69,161 | Burton Acres Ivy Remediation | | |
| Pool - Winter | - | - | - | - | - | - | - | - | - | - | - | - | - | Fern Cove Dormer Repairs | | |
| Point Robinson | 6,569 | 10,275 | 18,557 | 12,434 | 14,101 | 19,452 | 12,735 | 9,735 | 6,735 | 4,935 | 5,235 | 4,735 | 125,498 | Fern Cove Foundation Repairs | \$ 30,000 | |
| Fern Cove | 3,321 | 4,547 | 5,623 | 6,377 | 3,861 | 10,076 | 3,200 | 4,800 | 3,400 | 3,000 | 1,200 | 1,300 | 50,705 | Ober Park Roof Replacement | | |
| CIP | - | - | - | 9,706 | - | 13,636 | - | - | - | - | - | - | - | 23,342 | Ober Park Sidewalk | |
| Donations/Proceeds for RFAs | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1 Truck | |
| Total Revenue from Ops | 13,836 | 17,596 | 29,576 | 36,384 | 30,697 | 56,688 | 34,692 | 31,368 | 19,633 | 19,764 | 15,367 | 13,771 | 319,372 | Sale of surplus property | \$ (9,706) | |
| Grand Total Levy and Ops | 18,594 | 56,829 | 117,024 | 533,739 | 132,221 | 75,211 | 49,692 | 48,368 | 45,633 | 414,178 | 145,367 | 25,771 | 1,662,627 | | \$ 163,555 | |
| Less Operations: | | | | | | | | | | | | | | | | |
| Admin | 21,768 | 27,011 | 20,118 | 22,343 | 18,485 | 19,150 | 23,635 | 23,429 | 113,279 | 25,329 | 22,414 | 53,529 | 390,492 | | | |
| Parks & Facilities Maintenance | 42,776 | 42,106 | 42,543 | 43,589 | 43,289 | 45,240 | 52,623 | 50,651 | 52,822 | 42,134 | 42,062 | 43,062 | 136 | | | |
| Commons | 2,388 | 1,432 | 1,530 | 2,002 | 20,793 | 1,904 | 4,878 | 3,178 | 3,178 | 40,678 | 3,178 | 3,178 | 88,317 | | | |
| Programs, Classes & Camps | 11,790 | 10,983 | 12,439 | 10,714 | 11,154 | 11,136 | 22,336 | 27,336 | 20,536 | 17,836 | 12,336 | 16,660 | 185,253 | | | |
| Pool - Summer | 8,234 | 9,444 | 13,966 | 16,479 | 15,425 | 18,377 | 21,468 | 23,428 | 15,254 | 15,098 | 15,188 | 15,298 | 187,659 | | | |
| Pool - Winter | - | - | - | - | - | - | - | - | - | - | - | - | - | | | |
| Point Robinson | 6,660 | 5,370 | 6,638 | 5,738 | 7,405 | 5,399 | 11,634 | 11,168 | 8,490 | 7,426 | 7,292 | 7,292 | 90,512 | | | |
| Fern Cove | 2,730 | 2,663 | 2,293 | 3,349 | 1,857 | 1,662 | 3,118 | 3,272 | 3,014 | 3,263 | 3,093 | 3,193 | 33,506 | | | |
| CIP | 123,567 | (47) | 6,318 | 298 | 4,736 | 15,954 | 68,087 | 48,164 | (24,092) | 118,912 | (175,000) | - | 186,897 | | | |
| RFAs/Other | - | - | - | (2,218) | 178 | - | 417 | 417 | 417 | 417 | 417 | 417 | 462 | | | |
| Total Ops | 219,913 | 98,962 | 105,845 | 102,294 | 123,322 | 118,822 | 208,196 | 191,042 | 192,897 | 271,093 | (69,020) | 142,629 | 1,705,994 | | | |
| Net Operations: | | | | | | | | | | | | | | | | |
| Levy | 4,758 | 39,233 | 87,448 | 497,355 | 101,524 | 18,523 | 15,000 | 17,000 | 26,000 | 394,414 | 130,000 | 12,000 | 1,343,255 | 2021 Budget | Difference Budget to Forecast | |
| Admin | (21,044) | (26,280) | (19,708) | (21,924) | (18,039) | (18,571) | (23,448) | (23,228) | (113,011) | (22,335) | (21,376) | (53,365) | (382,328) | (404,023) | 21,695 | |
| Parks & Facilities Maintenance | (41,999) | (42,084) | (41,897) | (43,338) | (39,310) | (43,248) | (49,623) | (46,751) | (50,222) | (39,834) | (39,762) | (41,062) | (519,129) | (569,739) | 50,610 | |
| Commons | (1,162) | (1,432) | (1,376) | (1,941) | (19,922) | (1,353) | (4,564) | (2,315) | 158 | (37,438) | (878) | (901) | (73,124) | (93,024) | 19,900 | |
| Programs, Classes & Camps | (11,341) | (10,337) | (12,389) | (10,692) | (10,029) | (9,886) | (22,336) | (27,336) | (20,536) | (17,836) | (12,336) | (16,660) | (181,711) | (209,642) | 27,931 | |
| Pool | (7,464) | (8,069) | (9,830) | (9,365) | (9,111) | (9,225) | (6,212) | (11,560) | (11,960) | (11,804) | (11,894) | (12,004) | (118,498) | (175,971) | 57,473 | |
| Point Robinson | (91) | 4,905 | 11,919 | 6,696 | 6,696 | 14,053 | 1,101 | (1,433) | (1,755) | (2,491) | (2,057) | (2,557) | 34,986 | (10,616) | 45,602 | |
| Fern Cove | 591 | 1,884 | 3,330 | 3,028 | 2,004 | 8,414 | 82 | 1,528 | 386 | (263) | (1,893) | (1,893) | 17,199 | (6,911) | 24,110 | |
| CIP | (123,567) | 47 | (6,318) | 9,408 | (4,736) | (2,318) | (68,087) | (48,164) | 24,092 | (118,912) | 175,000 | - | (163,555) | (295,427) | 131,872 | |
| RFAs/Other | - | - | - | 2,218 | (178) | - | (417) | (417) | (417) | (417) | (417) | (417) | (462) | (5,004) | 4,542 | |
| Net P & L from levy and ops | (201,319) | (42,133) | 11,179 | 431,445 | 8,899 | (43,611) | (158,504) | (142,674) | (147,264) | 143,085 | 214,387 | (116,858) | (43,367) | | | |
| Truck Lease (thru 2020) | | | | | | | | | | | | | | | | |
| Tractor Lease (thru 2021) | | | | 2,522 | | | | | | | | | | | | |
| TAN/LOC proceeds | | | | | | | | | | | | | | | | |
| TAN/LOC Payoff | | | | | | | | | | | | | | | | |
| TAN Interest/Fees | | | | | | | | | | | | | | | | |
| Additional payables (paid)/deferred | (4,387) | 6,044 | 987 | (20,973) | (61,474) | (17,406) | 97,209 | | | | | | | | | |
| League/Partner/Misc | | | | 8,165 | 30,905 | 10,293 | 4,190 | | | | | (53,553) | | | | |
| Ending cash balance | 634,712 | 586,535 | 596,727 | 1,038,458 | 1,077,926 | 1,041,428 | 781,525 | 638,851 | 491,587 | 634,672 | 849,060 | 785,755 | 509,022 | | | |

Formula checks:

| | | | | | | | | | | | | | |
|--|-----------|----------|--------|---------|-------|----------|-----------|-----------|-----------|---------|---------|-----------|--|
| Net P & L for month | (201,319) | (42,133) | 11,179 | 431,445 | 8,899 | (43,611) | (158,504) | (142,674) | (147,264) | 143,085 | 214,387 | (116,858) | |
| Add: Debt Service P&L (enter manually) | | | | -202 | | | | | | | | | |
| Add: Passthrough | | | | | | | | | | | | | |
| Balance sheet adjustments (capitalization) | | | | | | | | | | | | | |
| Adjusted P&L | (201,319) | (42,133) | 11,179 | 431,243 | 8,899 | (43,611) | (158,504) | (142,674) | (147,264) | 143,085 | 214,387 | (116,858) | |
| Per QuickBooks | -201328 | -42281 | 8664 | 431682 | 9081 | -43609 | | | | | | | |
| diff | 9 | 148 | 2,515 | (439) | (182) | (2) | (158,504) | (142,674) | (147,264) | 143,085 | 214,387 | (116,858) | |