

2021 Cash flow projected	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Full Year	Reductions to CIP:		
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec				
Beginning Cash	831,644	634,703	586,526	596,718	1,038,458	1,076,416	1,039,749	884,423	637,124	588,355	709,191	707,967		Village Green Entry	\$ 3,000	
														Pt Rob Lighthouse	\$ 5,000	
														Ober Park Grant Project Outlay	\$ 91,500	
Add: Levy receipts	4,758	39,233	87,448	497,355	101,524	18,523	6,327	10,823	26,000	409,264	130,000	12,000	1,343,255	VES Restroom	\$ 4,775	
Add: Revenue from ops														Kiosks		
Admin	724	731	410	419	446	579	640	773	268	3,105	1,038	165	9,298	Wingehaven Ivy Remediation	\$ 30,000	
Parks & Facilities Maintenance	777	22	646	251	3,979	1,992	3,324	4,455	2,600	2,300	2,300	2,000	24,646	Tramp Harbor Dock Survey	\$ 10,000	
Commons	1,226	-	154	61	871	551	3,557	759	1,500	1,500	1,500	1,500	13,179			
Programs, Classes & Camps	449	646	50	22	1,125	1,250	2,000	(800)	-	-	-	-	4,742	Burton Acres Ivy Remediation		
Pool - Summer	770	1,375	4,136	7,114	6,314	9,152	11,265	16,443	3,294	3,294	3,294	3,294	69,745	Fern Cove Dormer Repairs		
Pool - Winter	-	-	-	-	-	-	-	-	-	-	-	-	-	Fern Cove Painting		
Point Robinson	6,569	10,275	18,557	12,434	14,101	19,452	2,787	19,880	6,735	4,935	5,235	4,735	125,695	Fern Cove Foundation Repairs	\$ 30,000	
Fern Cove	3,321	4,547	5,623	6,377	3,861	10,076	6,874	6,700	3,400	3,000	1,200	1,300	56,279	Ober Park Roof Replacement		
CIP	-	-	-	9,706	-	13,636	-	-	-	-	-	-	-	23,342	Ober Park Sidewalk	
Donations/Proceeds for RFAs	-	-	-	-	-	-	-	-	-	-	-	-	-	1 Truck		
Total Revenue from Ops	13,836	17,596	29,576	36,384	30,697	56,688	30,447	48,210	17,797	18,134	14,567	12,994	326,926	Sale of surplus property	\$ (9,706)	
Grand Total Levy and Ops	18,594	56,829	117,024	533,739	132,221	75,211	36,774	59,033	43,797	427,398	144,567	24,994	1,670,181		\$ 164,575	
Less Operations:																
Admin	21,768	27,011	20,118	22,334	18,575	19,319	21,921	99,651	24,270	26,320	23,405	54,520	379,212			
Parks & Facilities Maintenance	42,776	42,106	42,543	43,589	43,289	45,240	43,755	44,004	59,568	45,955	45,883	46,883	136			
Commons	2,388	1,432	1,530	2,002	20,793	1,904	4,082	3,788	3,178	40,678	3,178	3,178	88,131			
Programs, Classes & Camps	11,790	10,983	12,439	10,714	11,864	11,136	30,342	30,919	20,536	17,836	12,336	16,660	197,553			
Pool - Summer	8,243	9,444	13,966	16,479	15,425	18,377	21,012	21,885	15,254	15,098	15,188	15,298	185,669			
Pool - Winter	-	-	-	-	-	-	-	-	-	-	-	-	-			
Point Robinson	6,660	5,370	6,638	5,738	7,405	5,399	5,834	4,938	8,490	7,426	7,292	7,292	78,482			
Fern Cove	2,730	2,663	2,293	3,349	1,857	1,662	4,860	2,639	3,014	3,263	3,093	3,193	34,615			
CIP	123,567	(47)	6,318	298	4,736	15,954	60,828	8,853	(42,160)	149,570	35,000	(175,000)	187,917			
RFAs/Other	-	-	-	(2,218)	178	-	-	-	417	417	417	417	(372)			
Total Ops	219,922	98,962	105,845	102,285	124,122	118,991	192,634	216,677	92,566	306,562	145,791	(27,560)	1,696,798			
Net Operations:																
Levy	4,758	39,233	87,448	497,355	101,524	18,523	6,327	10,823	26,000	409,264	130,000	12,000	1,343,255	2021 Budget	-	
Admin	(21,044)	(26,280)	(19,708)	(21,915)	(18,129)	(18,740)	(21,281)	(98,878)	(24,002)	(23,215)	(22,367)	(54,355)	(369,914)	Difference Budget to Forecast	34,109	
Parks & Facilities Maintenance	(41,999)	(42,084)	(41,897)	(43,338)	(39,310)	(43,248)	(40,431)	(39,549)	(56,968)	(43,655)	(43,583)	(44,883)	(520,945)		48,794	
Commons	(1,162)	(1,432)	(1,376)	(1,941)	(19,922)	(1,353)	525	(3,029)	(1,678)	(39,178)	(1,678)	(1,678)	(74,952)		18,072	
Programs, Classes & Camps	(11,341)	(10,337)	(12,389)	(10,692)	(10,739)	(9,886)	(28,342)	(31,719)	(20,536)	(17,836)	(12,336)	(16,660)	(192,811)		16,831	
Pool	(7,473)	(8,069)	(9,830)	(9,365)	(9,111)	(9,225)	(9,747)	(5,442)	(11,960)	(11,804)	(11,894)	(12,004)	(115,924)		60,047	
	-	-	-	-	-	-	-	-	-	-	-	-	-		-	
Point Robinson	(91)	4,905	11,919	6,696	6,696	14,053	(3,047)	14,942	(1,755)	(2,491)	(2,057)	(2,557)	47,213		57,829	
Fern Cove	591	1,884	3,330	3,028	2,004	8,414	2,014	4,061	386	(263)	(1,893)	(1,893)	21,664		28,575	
CIP	(123,567)	47	(6,318)	9,408	(4,736)	(2,318)	(60,828)	(8,853)	42,160	(149,570)	(35,000)	175,000	(164,575)		130,852	
RFAs/Other	-	-	-	2,218	(178)	-	-	-	(417)	(417)	(417)	(417)	372		5,376	
Net P & L from levy and ops	(201,328)	(42,133)	11,179	431,454	8,099	(43,780)	(155,860)	(157,644)	(48,769)	120,835	(1,224)	52,554	(26,617)			
Truck Lease (thru 2020)																
Tractor Lease (thru 2021)				2,522									2,522	9,272	(6,750)	
TAN/LOC proceeds															393,735	
TAN/LOC Payoff																
TAN Interest/Fees															Reserves	
Additional payables (paid)/deferred	(4,387)	6,044	987	(20,973)	(61,474)	(17,406)	(6,884)	90,000						509,022		
League/Partner/Misc				8,165	31,615	10,293	6,350	(345)				(56,078)				
Ending cash balance	634,703	586,526	596,718	1,038,458	1,076,416	1,039,749	884,423	637,124	588,355	709,191	707,967	816,598		509,022		
<i>Formula checks:</i>																
Net P & L for month	(201,328)	(42,133)	11,179	431,454	8,099	(43,780)	(155,860)	(157,644)	(48,769)	120,835	(1,224)	52,554				
Add: Debt Service P&L (enter manually)				-202												
Add: Passthrough																
Balance sheet adjustments (capitalization)																
Adjusted P&L	(201,328)	(42,133)	11,179	431,252	8,099	(43,780)	(155,860)	(157,644)	(48,769)	120,835	(1,224)	52,554				
Per QuickBooks	-201328	-42281	8664	431692	8281	-43779	-155852									
diff	-	148	2,515	(440)	(182)	(1)	(8)	(157,644)	(48,769)	120,835	(1,224)	52,554				

2022 Cash flow projected	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	
45 Cent Levy	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Full Year	
Beginning Cash	816,598	721,719	656,430	559,634	906,369	916,801	780,223	572,714	468,079	325,828	667,609	644,414		
Add: Levy receipts	10,000	34,000	67,000	559,991	110,570	13,000	15,000	17,000	26,000	511,700	130,000	12,000	1,506,261	
Add: Revenue from ops														
Admin	74	252	496	4,144	818	96	111	126	192	3,787	962	89	11,146	
Parks & Facilities Maintenance	1,000	2,200	2,600	2,950	2,800	3,250	3,100	4,000	2,700	2,400	2,400	2,100	31,500	
Commons	1,500	1,950	2,500	2,528	2,328	2,237	314	863	3,336	3,240	7,377	2,277	30,450	
Programs, Classes & Camps	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pool	5,757	5,757	5,757	5,757	10,925	9,825	14,878	14,188	4,474	6,978	6,978	6,978	98,253	
Point Robinson	5,735	5,735	7,735	7,735	12,735	12,735	12,735	12,735	9,735	5,735	6,235	5,735	105,320	
Fern Cove	2,000	3,400	3,075	4,000	4,000	6,200	3,200	4,800	3,400	5,000	1,200	1,300	41,575	
Pool - Off Season	-	-	-	-	-	-	-	-	-	-	-	-	-	
Donations/Proceeds for RFAs	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue from Ops	16,066	19,293	22,162	27,114	33,606	34,343	34,338	36,712	23,838	27,140	25,153	18,479	318,244	
Grand Total Levy and Ops	26,066	53,293	89,162	587,105	144,176	47,343	49,338	53,712	49,838	538,840	155,153	30,479	1,824,505	
Less Operations:														
Admin	27,122	24,430	23,930	74,780	23,730	23,750	24,880	23,630	72,880	26,830	23,630	28,992	398,589	
Parks & Facilities Maintenance	46,949	46,222	49,149	52,724	54,293	53,708	54,979	51,793	50,652	57,227	47,710	47,199	612,607	
Commons	4,568	3,235	3,235	3,235	3,235	40,735	5,033	3,241	3,241	3,241	3,241	40,741	116,975	
Programs, Classes & Camps	11,208	13,268	18,933	16,152	13,268	23,568	23,568	28,718	21,714	18,933	13,268	17,705	220,303	
Pool - Summer	18,111	18,111	18,891	18,761	23,083	24,069	30,675	33,518	28,956	18,150	18,150	18,415	268,889	
Point Robinson	8,606	8,936	7,965	9,547	11,405	13,485	13,328	12,811	9,980	8,738	8,588	8,588	121,977	
Fern Cove	3,950	3,950	4,050	5,365	4,300	4,175	3,955	4,205	4,235	4,135	3,955	4,055	50,335	
Pool - Off Season	-	-	-	-	-	-	-	-	-	-	-	-	-	
RFAs/Other	430	430	430	430	430	430	430	430	430	430	430	430	5,160	
Total Ops	120,944	118,583	126,583	180,995	133,744	183,921	156,848	158,347	192,089	137,685	118,973	166,126	1,794,835	
Net Operations:														
Levy	10,000	34,000	67,000	559,991	110,570	13,000	15,000	17,000	26,000	511,700	130,000	12,000	1,506,261	
Admin	(27,048)	(24,179)	(23,435)	(70,636)	(22,912)	(23,654)	(24,769)	(23,505)	(72,688)	(23,044)	(22,668)	(28,904)	(387,442)	(0)
Parks & Facilities Maintenance	(45,949)	(44,022)	(46,549)	(49,774)	(51,493)	(50,458)	(51,879)	(47,793)	(47,952)	(54,827)	(45,310)	(45,099)	(581,107)	0
Commons	(3,068)	(1,285)	(735)	(707)	(907)	(38,498)	(4,719)	(2,378)	95	(1)	4,137	(38,464)	(86,526)	0
Programs, Classes & Camps	(11,208)	(13,268)	(18,933)	(16,152)	(13,268)	(23,568)	(23,568)	(28,718)	(21,714)	(18,933)	(13,268)	(17,705)	(220,303)	0
Pool - Summer	(12,354)	(12,354)	(13,134)	(13,004)	(12,157)	(14,244)	(15,796)	(19,330)	(24,482)	(11,172)	(11,172)	(11,437)	(170,637)	0
Pool - Winter	-	-	-	-	-	-	-	-	-	-	-	-	-	
Point Robinson	(2,871)	(3,201)	(230)	(1,812)	1,330	(750)	(593)	(76)	(245)	(3,003)	(2,353)	(2,853)	(16,657)	(0)
Fern Cove	(1,950)	(550)	(975)	(1,365)	(300)	2,025	(755)	595	(835)	865	(2,755)	(2,755)	(8,760)	0
RFAs/Other	(430)	(430)	(430)	(430)	(430)	(430)	(430)	(430)	(430)	(430)	(430)	(430)	(5,160)	-
Net P & L from levy and ops	(94,879)	(65,289)	(37,421)	406,110	10,432	(136,578)	(107,509)	(104,635)	(142,251)	401,155	36,180	(135,648)	29,669	
Capital Projects			59,375	59,375			100,000			59,375	59,375		337,500	337,500
Truck Lease (thru 2020)														
Tractor Lease (thru 2021)														
TAN/LOC proceeds														
TAN/LOC Payoff														
TAN Interest/Fees														
Additional payables (paid)/deferred														
League/Partner/Misc														
Ending cash balance	721,719	656,430	559,634	906,369	916,801	780,223	572,714	468,079	325,828	667,609	644,414	508,767	508,767	

Assumptions:
 Unincorporated KC AV up 1.18% over 2021; 3,308,510,755 x 1.0118 = 3,347,247,642. 45 cent levy
 3% Inflation; 5% fee increase
 3% COL Wage Increases
 Commons - \$75,000
 \$75k Rec Programming

Capital Projects:
 Pt Robinson Septic \$ 100,000
 Fern Cove Dormers \$ 10,000
 Fern Cove Painting \$ 22,000
 Kiosks \$ 10,000
 Burton Acres Ivy \$ 30,000
 Ober Roof \$ 75,000
 Ober Sidewalk \$ 10,000
 Truck \$ 32,500
 Inspiration Pt Wall \$ 38,000
 Lisabeula Parking \$ 5,000
 Ober Parking \$ 5,000
 \$ 337,500

2022
 Budget Difference
 1,506,261 -
 (387,442) (0)
 (581,107) 0
 (86,526) 0
 (220,303) 0
 (170,637) 0
 -
 (16,657) (0)
 (8,760) 0
 (5,160) -
 337,500 337,500
 Cash Reserve
 508,767

2023 Cash flow projected	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Full Year
45 Cent Levy	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Beginning Cash	508,767	385,608	314,548	268,958	720,494	724,566	597,419	483,419	372,145	197,596	598,443	617,582		
Add: Levy receipts	10,000	34,000	67,000	565,168	110,570	13,000	15,000	17,000	26,000	521,586	130,000	12,000	1,521,324	
Add: Revenue from ops														
Admin	74	252	496	4,413	818	96	111	126	192	3,860	962	89	11,489	
Parks & Facilities Maintenance	2,973	834	2,460	3,588	718	5,330	3,793	3,998	6,765	1,230	1,538	2,204	35,428	
Commons	4,535	1,857	1,560	1,720	3,064	2,870	4,526	853	5,295	1,181	1,615	939	30,015	
Programs, Classes & Camps	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pool	5,869	5,869	5,869	5,869	10,450	9,800	13,810	14,360	9,588	5,869	5,869	5,869	99,091	
Point Robinson	5,988	5,988	8,089	8,089	13,343	13,343	13,343	13,343	10,191	5,148	5,463	4,938	107,264	
Fern Cove	2,244	3,485	3,152	4,100	4,100	6,355	3,280	4,920	3,485	5,125	1,230	1,333	42,808	
Pool - Off Season	-	-	-	-	-	-	-	-	-	-	-	-	-	
Donations/Proceeds for RFAs	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue from Ops	21,682	18,285	21,626	27,779	32,492	37,794	38,862	37,599	35,516	22,412	16,677	15,370	326,094	
Grand Total Levy and Ops	31,682	52,285	88,626	592,947	143,062	50,794	53,862	54,599	61,516	543,998	146,677	27,370	1,847,418	
Less Operations:														
Admin	24,936	24,425	32,210	30,467	25,025	24,538	25,425	24,425	118,981	28,367	25,370	79,549	463,718	
Parks & Facilities Maintenance	48,777	48,216	51,144	55,161	56,232	56,200	57,471	55,268	52,620	59,221	49,623	49,344	639,279	
Commons	4,745	3,284	3,284	3,284	3,284	40,784	4,745	3,516	3,516	3,516	3,516	40,784	118,259	
Programs, Classes & Camps	15,270	15,529	15,270	15,529	17,270	18,951	23,305	29,305	23,917	18,270	18,270	14,762	225,651	
Pool - Summer	19,017	19,324	19,827	19,864	23,567	19,617	39,836	36,607	23,107	19,017	19,017	19,287	278,087	
Point Robinson	8,285	8,521	8,757	10,549	10,028	14,130	13,547	13,043	10,312	8,373	8,233	8,757	122,535	
Fern Cove	3,811	4,046	3,723	3,856	3,583	3,720	3,533	3,708	3,611	3,687	3,509	3,609	44,397	
Pool - Off Season	-	-	-	-	-	-	-	-	-	-	-	-	-	
RFAs/Other	-	-	-	2,700	-	-	-	-	-	2,700	-	-	5,400	
Total Ops	124,841	123,346	134,216	141,411	138,989	177,941	167,863	165,872	236,065	143,151	127,538	216,092	1,897,325	
Net Operations:														
Levy	10,000	34,000	67,000	565,168	110,570	13,000	15,000	17,000	26,000	521,586	130,000	12,000	1,521,324	
Admin	(24,862)	(24,173)	(31,714)	(26,054)	(24,207)	(24,442)	(25,314)	(24,299)	(118,789)	(24,507)	(24,408)	(79,460)	(452,230)	
Parks & Facilities Maintenance	(45,805)	(47,382)	(48,684)	(51,574)	(55,515)	(50,870)	(53,679)	(51,271)	(45,855)	(57,991)	(48,086)	(47,140)	(603,851)	
Commons	(211)	(1,427)	(1,724)	(1,564)	(220)	(37,914)	(219)	(2,663)	1,779	(2,335)	(1,901)	(39,845)	(88,244)	
Programs, Classes & Camps	(15,270)	(15,529)	(15,270)	(15,529)	(17,270)	(18,951)	(23,305)	(29,305)	(23,917)	(18,270)	(18,270)	(14,762)	(225,651)	
Pool - Summer	(13,148)	(13,455)	(13,958)	(13,995)	(13,117)	(9,817)	(26,026)	(22,247)	(13,519)	(13,148)	(13,148)	(13,418)	(178,996)	
Pool - Winter	-	-	-	-	-	-	-	-	-	-	-	-	-	
Point Robinson	(2,297)	(2,533)	(668)	(2,460)	3,314	(788)	(204)	300	(122)	(3,225)	(2,770)	(3,820)	(15,271)	
Fern Cove	(1,567)	(561)	(572)	244	517	2,635	(253)	1,212	(126)	1,438	(2,279)	(2,276)	(1,589)	
RFAs/Other	-	-	-	(2,700)	-	-	-	-	-	(2,700)	-	-	(5,400)	
Net P & L from levy and ops	(93,159)	(71,060)	(45,590)	451,536	4,073	(127,147)	(114,000)	(111,273)	(174,549)	490,847	19,139	(188,722)	(49,907)	
Capital Projects	30,000												30,000	30,000
Truck Lease (thru 2020)													-	
Tractor Lease (thru 2021)													-	
TAN/LOC proceeds													-	Cash Reserve
TAN/LOC Payoff													-	
TAN Interest/Fees													-	
Additional payables (paid)/deferred													-	
League/Partner/Misc													-	
Ending cash balance	385,608	314,548	268,958	720,494	724,566	597,419	483,419	372,145	197,596	598,443	617,582	428,860	428,860	

2023 Budget	Difference
1,521,324	-
(452,230)	0
(603,851)	0
(88,244)	(0)
(225,651)	0
(178,996)	(0)
-	-
(15,271)	(0)
(1,589)	0
(5,400)	-

Assumptions:
 Levy dollars up 1%
 2.5% Inflation
 2.5% fee increase
 2.5% COL Wage Increases
 3 Board Positions - Levy
 Commons - \$75,000
 \$75k Rec Programming

Capital Projects - Pool Bubble

2024 Cash flow projected	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Full Year
45 Cent Levy	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Beginning Cash	428,860	326,919	255,049	210,828	666,587	667,400	531,127	416,112	303,054	96,957	519,613	541,439		
Add: Levy receipts	10,000	34,000	67,000	571,355	110,570	13,000	15,000	17,000	26,000	544,684	130,000	12,000	1,550,609	
Add: Revenue from ops														
Admin	74	252	496	4,413	818	96	111	126	192	4,031	962	89	11,659	
Parks & Facilities Maintenance	1,050	2,310	2,730	3,098	2,940	3,413	3,255	4,200	2,835	2,520	2,520	2,205	33,076	
Commons	1,700	2,150	2,700	2,728	2,528	2,437	314	863	3,336	3,563	7,377	2,277	31,973	
Programs, Classes & Camps	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pool	6,351	6,351	6,351	6,351	8,739	10,154	16,709	14,219	9,057	6,351	6,351	6,351	103,336	
Point Robinson	8,150	7,550	12,750	10,250	13,250	13,250	13,750	13,750	10,250	5,503	5,086	4,661	118,200	
Fern Cove	2,000	3,400	3,075	4,000	4,579	8,200	4,200	4,800	4,000	5,000	1,200	1,300	45,754	
Pool - Off Season	-	-	-	-	-	-	-	-	-	-	-	-	-	
Donations/Proceeds for RFAs	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue from Ops	19,325	22,013	28,102	30,840	32,854	37,550	38,339	37,958	29,670	26,968	23,497	16,883	343,999	
Grand Total Levy and Ops	29,325	56,013	95,102	602,195	143,424	50,550	53,339	54,956	55,670	571,652	153,497	28,883	1,894,608	
Less Operations:														
Admin	26,557	25,851	25,851	31,246	26,490	25,976	26,851	25,851	127,851	29,246	25,851	31,070	428,697	
Parks & Facilities Maintenance	51,245	50,500	53,420	58,137	58,609	51,368	59,673	57,983	61,936	61,505	52,281	51,620	668,279	
Commons	4,910	3,457	3,457	3,457	3,457	40,957	5,292	3,669	3,669	3,669	3,669	40,937	120,604	
Programs, Classes & Camps	12,267	14,327	19,992	17,211	14,327	27,627	25,523	29,777	22,773	19,992	14,327	18,780	236,921	
Pool - Summer	22,948	20,148	23,793	20,460	25,327	21,590	32,135	32,248	30,353	20,884	22,203	21,154	293,241	
Point Robinson	8,163	8,423	7,513	10,308	8,864	13,839	13,702	13,031	9,729	8,328	8,163	8,078	118,140	
Fern Cove	4,726	4,726	4,846	5,166	5,086	5,016	4,726	5,006	5,006	4,921	4,726	4,826	58,780	
Pool - Off Season	-	-	-	-	-	-	-	-	-	-	-	-	-	
RFAs/Other	450	450	450	450	450	450	450	450	450	450	450	450	5,400	
Total Ops	131,267	127,883	139,323	146,436	142,611	186,824	168,353	168,016	261,768	148,996	131,671	176,917	1,930,063	
Net Operations:														
Levy	10,000	34,000	67,000	571,355	110,570	13,000	15,000	17,000	26,000	544,684	130,000	12,000	1,550,609	
Admin	(26,483)	(25,600)	(25,356)	(26,833)	(25,672)	(25,880)	(26,740)	(25,726)	(127,659)	(25,216)	(24,889)	(30,982)	(417,037)	
Parks & Facilities Maintenance	(50,195)	(48,190)	(50,690)	(55,039)	(55,669)	(47,955)	(56,418)	(53,783)	(59,101)	(58,985)	(49,761)	(49,415)	(635,203)	
Commons	(3,210)	(1,307)	(757)	(729)	(929)	(38,520)	(4,976)	(2,806)	(333)	(106)	3,708	(38,660)	(88,631)	
Programs, Classes & Camps	(12,267)	(14,327)	(19,992)	(17,211)	(14,327)	(27,627)	(25,523)	(29,777)	(22,773)	(19,992)	(14,327)	(18,780)	(236,921)	
Pool - Summer	(16,597)	(13,797)	(17,442)	(14,109)	(16,588)	(11,436)	(15,426)	(18,029)	(21,296)	(14,532)	(15,852)	(14,802)	(189,905)	
Pool - Winter	-	-	-	-	-	-	-	-	-	-	-	-	-	
Point Robinson	(13)	(873)	5,237	(58)	4,386	(589)	48	719	521	(2,825)	(3,077)	(3,417)	60	
Fern Cove	(2,726)	(1,326)	(1,771)	(1,166)	(507)	3,184	(526)	(206)	(1,006)	79	(3,526)	(3,526)	(13,026)	
RFAs/Other	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(5,400)	
Net P & L from levy and ops	(101,941)	(71,870)	(44,221)	455,759	813	(136,274)	(115,014)	(113,058)	(206,097)	422,656	21,826	(148,034)	(35,454)	
Capital Projects														
Truck Lease (thru 2020)														
Tractor Lease (thru 2021)														
TAN/LOC proceeds														
TAN/LOC Payoff														
TAN Interest/Fees														
Additional payables (paid)/deferred														
League/Partner/Misc														
Ending cash balance	326,919	255,049	210,828	666,587	667,400	531,127	416,112	303,054	96,957	519,613	541,439	393,406	393,406	

2023	Budget	Difference
1,550,609		-
(417,037)		(0)
(635,203)		(0)
(88,631)		0
(236,921)		0
(189,905)		0
60	60	(0)
(13,026)		(0)
(5,400)		-

Cash Reserve

Assumptions:
 Levy dollars at .45 cents x 3,445,798,409 (push the "re-set" button with new levy)
 3% Inflation; 5% fee increase
 3% COL Wage Increases
 Commons - \$75,000
 \$75k Rec Programming